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Classifying and Comparing Hospital-to-Community Care Transition Strategies in Real-World Settings: Lessons from Project Achieve

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Classifying and Comparing Hospital Care Transition Strategies in Real-World Settings:

Project ACHIEVE's Retrospective Analysis

Key Questions

- How do hospital care transition strategies vary in their core components?
- Which combinations of transitional care components lead to superior outcomes?

Methodological Approach

- Recruit diverse national cohort of 400 hospitals
- Survey hospital personnel about transitional care strategies and components used
- Use principal components and cluster analysis to identify clusters of TC components commonly used together
- Compare patterns of care and patient outcomes across TC clusters using 5 years of Medicare claims data

Variation in hospital use of specific TC components (1)

Transitional Care Components

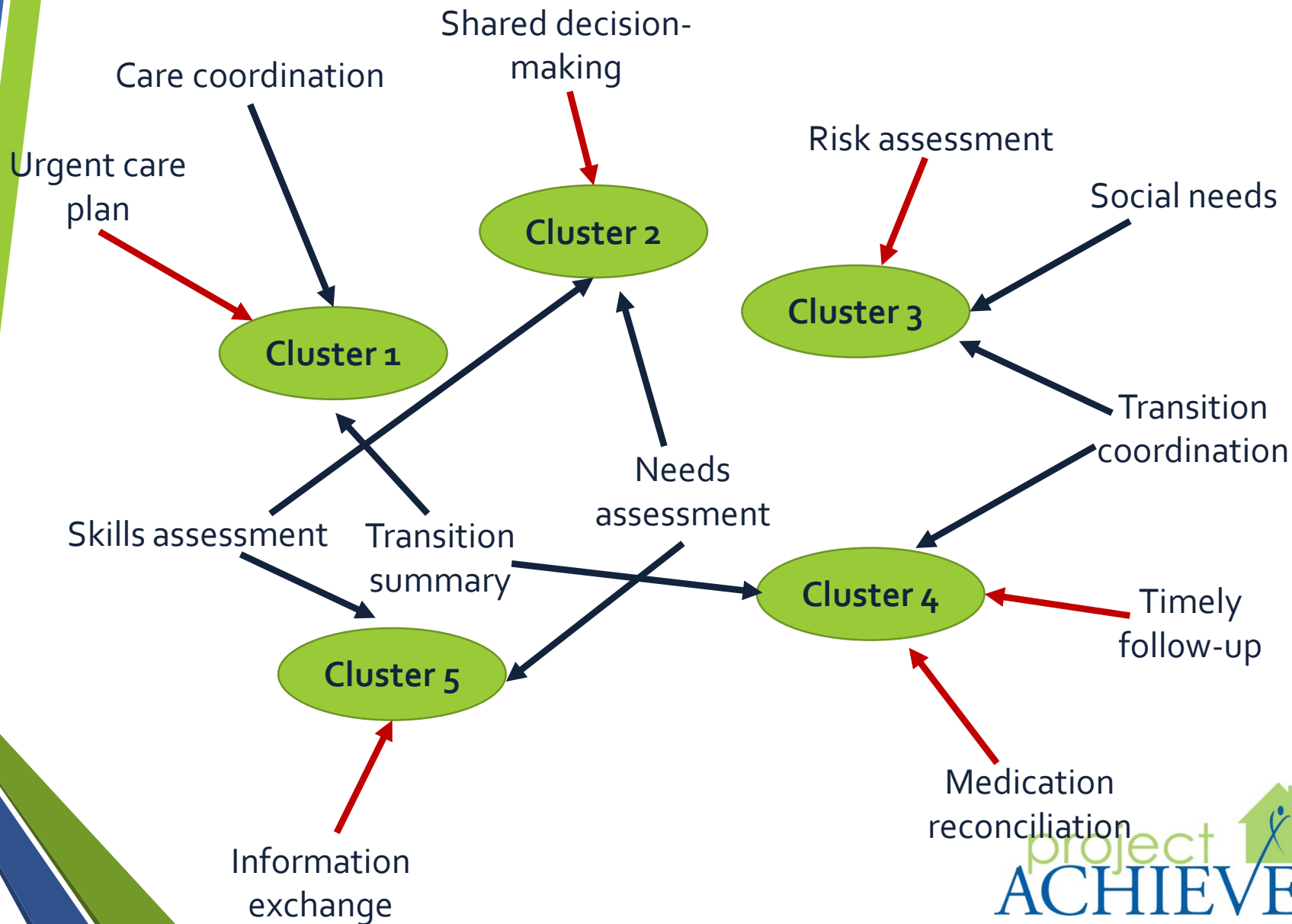
Percent of
Hospitals

1. Risk Assessment: Uses a protocol to identify patients who are at high risk of readmission: Identify medical risks only.	23.3%
Identify medical and social risks.	16.0%
2. Patient Needs Assessment: Conducts assessment of each patient's post-discharge needs.	54.7%
3. Caregiver Needs Assessment: Conducts assessment of each caregiver's post-discharge needs.	38.2%
4. Shared Decision-Making: Uses shared decision-making protocol with patient and caregiver.	20.9%
5. Risk Factor Screening: Screens all patients using explicit criteria to identify post-discharge risks	31.0%
6. Risk-specific Interventions: Implements risk specific interventions tailored to a patient's risks	39.4%
7. Medication Reconciliation: Contacts with outside pharmacies and/or primary care providers for clarifying current medication list; Uses designated person responsible for conducting medication reconciliation at discharge.	35.0%
8. Skills Assessment: Uses teach-back techniques with patients & caregivers for all of the following: (a) Discharge instructions/summary; (b) Action plan for patients and caregivers to help them manage changes in condition; (c) Personal health record; Signs/symptoms that should prompt PCP call or a return to the hospital; (d) Emergency plan with direct contact information for a specific provider; (e) Names, doses, frequency, and purpose of each medication; (f) Information about new, modified, and stopped medication.	37.1%
9. Follow-up Appointment: Ensures patients leave the hospital with an outpatient follow-up appointment already arranged.	72.9%
10. Social Needs: Identifies social service needs and makes referrals to community-based services; Asks patients whether they can afford their medications at discharge.	51.9%

Variation in hospital use of specific TC components (2)

<u>Transitional Care Components</u>	<u>Percent of Hospitals</u>
11. Transition Team: Use a specific transition team to coordinate TC plans across hospital and post-home sites of care.	30.9%
12. Timely Communication/Alerts: Organization has process to alert outpatient providers within 24 hours of patient admission; Organization completes a patient's discharge summary and available for viewing within 72 hours.	30.6%
13. Information Exchange:	
Sends discharge summary directly to the patient's PCP.	84.2%
Ensures outpatient providers have access to inpatient electronic records.	31.5%
14. Pending Test Results: Assigns someone to follow up on test results that return after the patient is discharged.	53.0%
15. Lay-person Follow-up: Uses layperson to follow up with patients in person post-discharge	27.8%
16. Follow-Up Calls: Calls after discharge to either follow up on post-discharge needs or to provide additional education.	74.2%
17. Post-Acute Care Coordination:	
Conducts a nurse-to-nurse report prior to transfer.	60.3%
Provides a direct contact number to reach the inpatient treating physician.	24.5%
Average number of TC components used	7.3

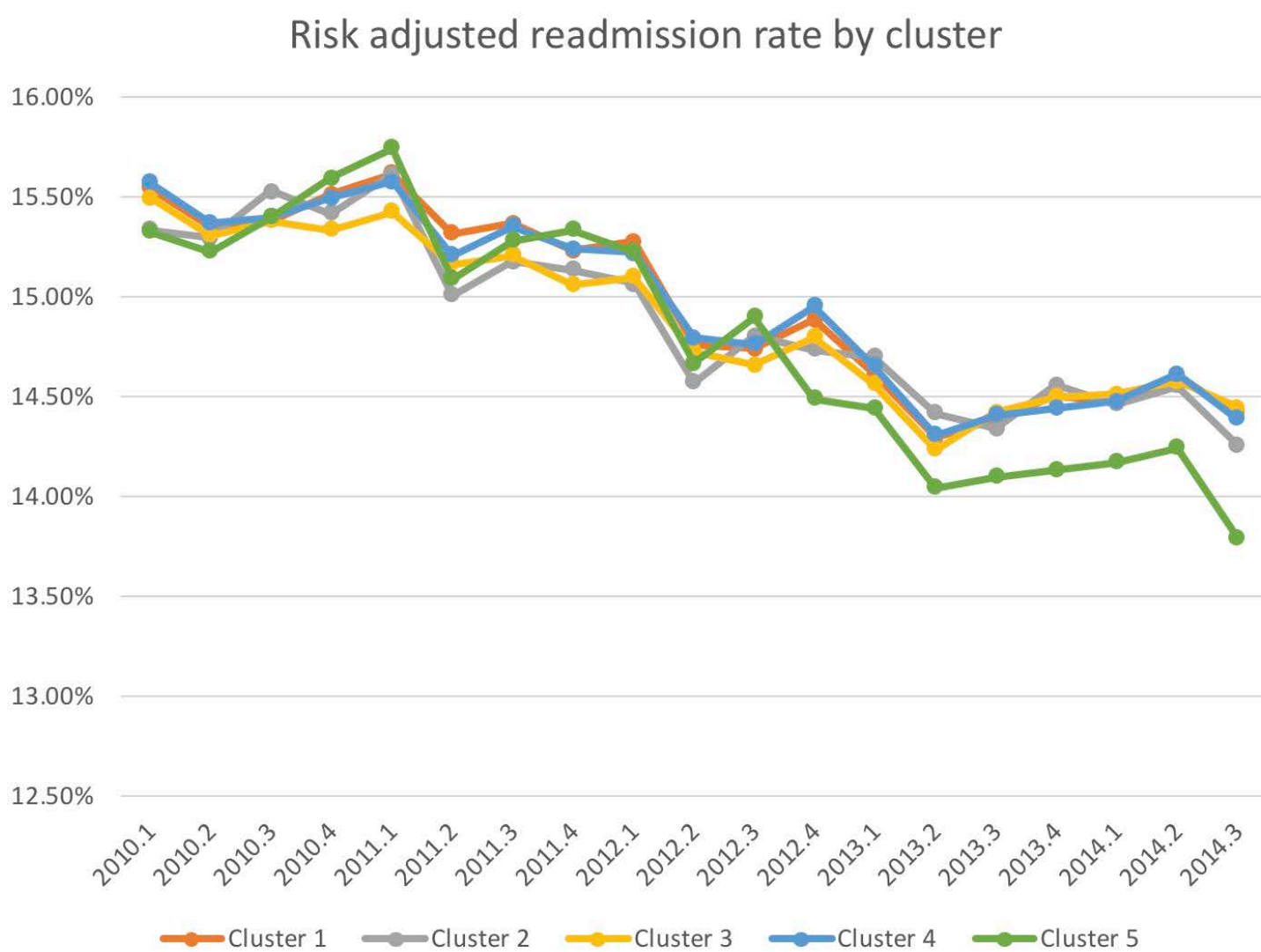
Clusters of TC Components Delivered Together (Program Signatures)



30-day Readmission Trends Among Hospitals Implementing Different TC Clusters

Adjusting for patient, hospital and community characteristics

Risk adjusted readmission rate by cluster



Key Lessons for Policy and Clinical Practice

- Care transition strategies **vary widely** across hospitals
- **Five** general clusters of TC components are evident in current practice patterns
- Hospitals appear to adopt TC clusters preferentially based on **high baseline readmission rates**.
- Hospitals that adopt TC clusters experience significantly **larger reductions** in readmissions than non-adopters.
- TC strategies that include **information exchange with post-acute providers** are associated with the largest reductions in readmissions.

Next Steps: ACHIEVE Prospective Analysis

- Granular examination of TC components in 46 hospitals using qualitative & quantitative measures
- Collection of patient-reported and caregiver-reported outcomes and experiences for 9000 patients following discharge.
- Refined estimates of the comparative effectiveness of TC components in improving patient-centered outcomes.